

Daniel Goleman said:

Author, The Emotionally Intelligent Workplace

"If your emotional abilities aren't in hand, if you don't have self-awareness, if you are not able to manage your distressing emotions, if you can't have empathy and have effective relationships, then no matter how smart you are, you are not going to get very far."

Daniel Goleman also said:

"Emotional intelligence is
observed when a person
demonstrates the competencies
that constitute self-awareness,
self-management, social awareness, and
social skills at appropriate times and ways
in sufficient frequency to be
effective in the situation."

Others

What Gets in the Way?

- · Automatic Reactions
- · Family Experience
- · Argument Rehearsal
- · Unconscious Emotional Habits

I need to stop doing what automatically increases other people's emotional resistance to my point of view, *before* I try to get my point of view across.

At work everyone has lessons learned and unlearned. How to deal with emotion, both yours and theirs is usually a big one.

We say things we wish we hadn't.

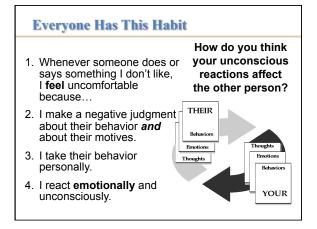
We blame others for how we feel.

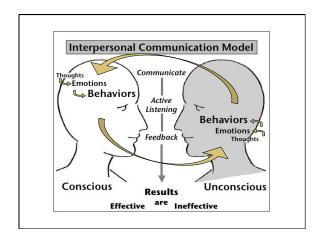
We create conflicts where none exist.

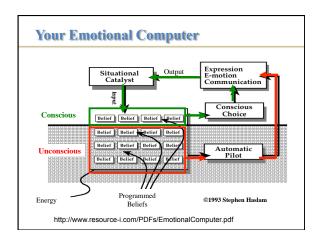
We really do hurt the ones we love/respect.









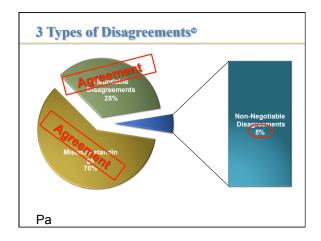


John Kotter said:

Author, Leading Change

"People change their behavior when they are motivated to do so, and that happens when you speak to their **feelings**. You don't have to spend a million dollars and six months to prepare for a change effort. You do have to make sure that you touch people **emotionally**."





End Conflict with 3 Questions

What is it you want me to know? Is there anything else? Is that all?



Five Levels of Communication©

Facts
Thoughts/Opinions
Emotions
Meaning/Importance
Requests/Expectation



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Mystery School Journal

The "mystery" is you do not know what your lessons are.

Your report card for how you are doing in "school" today is how you are feeling.

Keep a journal or record of how you are feeling or you are doomed to repeat your lessons.

Rob Pennington, Ph.D.

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- Former Assistant Professor at 3 Universities
- 4 time Recipient of the Mental Health America's Outstanding Speaker Award
- Consistently rated The Best Training Vendor
 - for ExxonMobil for 29 years!
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